



**ITHACA**  
E N E R G Y

## **2020 Financial Results**

*1 April 2021*



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This Presentation contains non-International Financial Reporting Standards ("IFRS") industry benchmarks and terms, such as "net debt". Net debt includes amounts outstanding under the Company's senior debt less cash and cash equivalents. These non-IFRS financial measures do not have any standardised meanings and therefore are unlikely to be comparable to similar measures presented by other companies. The Company uses these measures to help evaluate its performance.

This Presentation includes unaudited indicative financial information which has been prepared by management. The unaudited indicative financial information was not prepared with a view towards compliance with published guidelines of the SEC, the guidelines established by the American Institute of Certified Public Accountants for preparation and presentation of indicative financial information or IFRS. The Company's independent auditors have not audited, reviewed, compiled or performed any procedures with respect to such unaudited indicative financial information for the purpose of its inclusion herein and accordingly, they have not expressed an opinion or provided any form of assurance with respect thereto for the purpose of this Presentation.

## Notes Regarding Oil and Gas Disclosure

This Presentation contains estimates of future net revenue from the production of oil and gas reserves and resources of the Company. These estimates do not represent fair market values of the reserves and resources. The estimates of such volumes and future net revenues for individual properties may not reflect the same confidence level as estimates of volumes and future net revenues for all properties, due to the effects of aggregation. Possible reserves are those additional reserves that are less certain to be recovered than probable reserves. There is an equal probability that the quantities actually recovered will be greater or less than the sum of the proved plus probable reserves. There is a 10% probability that at least the sum of the estimated proved reserves plus probable reserves plus possible reserves will be recovered. References herein to "boe" mean barrel of oil equivalent which is derived by converting gas to oil in the ratio of 5.8 thousand cubic feet ("Mcf") of gas to one barrel ("bbl") of oil. Boe may be misleading, particularly if used in isolation. A boe conversion ratio of 5.8 Mcf:1 bbl is based on an energy conversion method primarily applicable at the burner tip and does not represent a value equivalency at the wellhead. Given the value ratio based on the current price of crude oil as compared to natural gas is significantly different from the energy equivalency of 5.8 mcf:1 bbl, utilising a conversion ratio at 5.8 mcf:1 bbl may be misleading as an indication of value. Well test results that may be disclosed represent short-term results, which may not necessarily be indicative of long-term well performance or ultimate hydrocarbon recovery therefrom.

Statements relating to reserves and resources are deemed to be forward-looking statements, as they involve the implied assessment, based on certain estimates and assumptions, that the reserves and resources described can be profitably produced in the future. The volume estimates set forth in this Presentation are estimates only and the actual reserves and resources and realised revenue may be greater or less than those calculated. If a discovery is made, there is no certainty that it will be developed, or if it is developed, there is no certainty as to the timing of such development or the benefits (if any) which may flow to the Company. The reserve and resource figures (as of 30 June 2020) are derived from a report prepared by Netherland Sewell & Associates Inc., an independent qualified reserves evaluators. The reserve and resource estimates are prepared in accordance with the definitions and guidelines set forth in the 2018 Petroleum Resource Management System (PRMS) approved by the Society of Petroleum Engineers (SPE).

Recipients of this Presentation are specifically referred to the risk factors described in the Company's Management Discussion and Analysis of operating and financial results for the six months ended 30 June 2020 and in other documents the Company files from time to time with securities regulatory authorities.

## Assumptions Throughout This Presentation

\$ represents US dollars; £ represents pounds sterling; \$M represents millions of US dollars; "MMboe" represents millions of barrels of oil equivalent; "MMbbl" represents millions of barrels of oil; "kboe/d" represents thousands of barrels of oil equivalent per day; "MMscf/d" represents millions of standard cubic feet per day.

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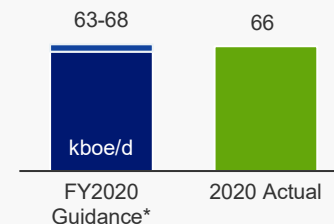
# Strong performance in a challenging macro environment



## Solid operations

Safeguard Personnel & Maintain Production

- Full year production towards upper end of 2020 guidance
- Vorlich field successfully brought on stream in Q4 2020



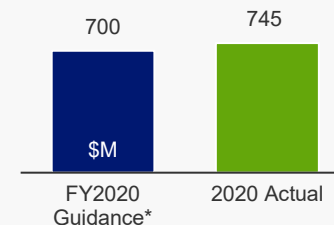
Production



## Financial Resilience

Increasing Cash Flow & Reducing Debt

- Continuing to reduce portfolio and field development breakeven prices
- Ongoing deleveraging driven by solid free cash flow generation, supported by material hedging revenues



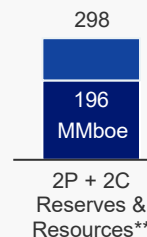
EBITDAX



## Value Creation

Unlocking Reserves & Resources

- Material upgrade to 2P+2C reserves and resource position
- Progressing organic growth opportunities and continuing to target complimentary bolt-on acquisition opportunities



Reserves

Note: "CNSL" refers to the acquisition of Chevron North Sea Limited, which was completed in November 2019

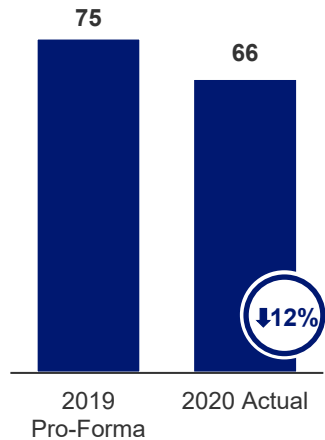
\* Revised 2020 guidance incorporating the impact of Covid-19 related restrictions, issued at the time of the 2019 financial results (March 2020)

\*\* Proven and probable reserves and resources as independently evaluated by Netherland Sewell & Associates Inc. as of 31 December 2020



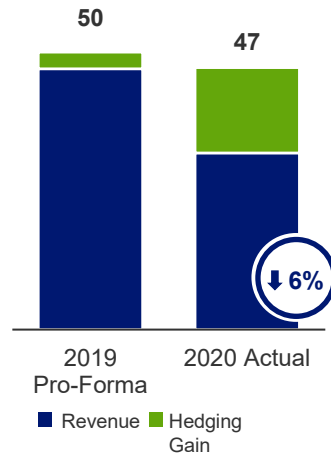
# 2020 Financial Results

**Production  
(kboe/d)**



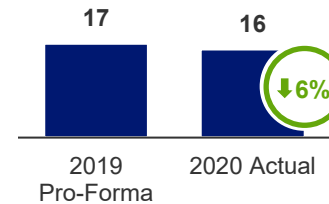
**Robust ops performance**  
– Covid-19 restrictions effectively managed

**Realised Hydrocarbon Price (\$/boe)<sup>1</sup>**



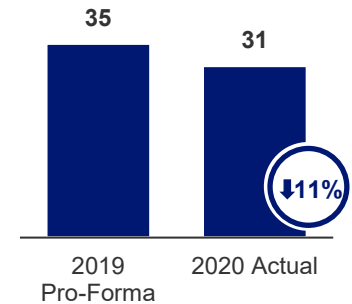
**Significant decline in commodity prices mitigated**  
by material hedge position

**Unit Operating Expenditure (\$/boe)<sup>2</sup>**



**Carefully controlled unit operating expenditure**  
– on a decreasing trend

**Cashflow from Operations (\$/boe)**



**Strong cash flow despite significantly lower commodity pricing**

1. Realised price of hydrocarbons produced in period - revenue figures include movement in inventory, tanker cost and royalties; 2. Opex figures net of tariff income and exclude tanker costs



# 2020 Financial Results

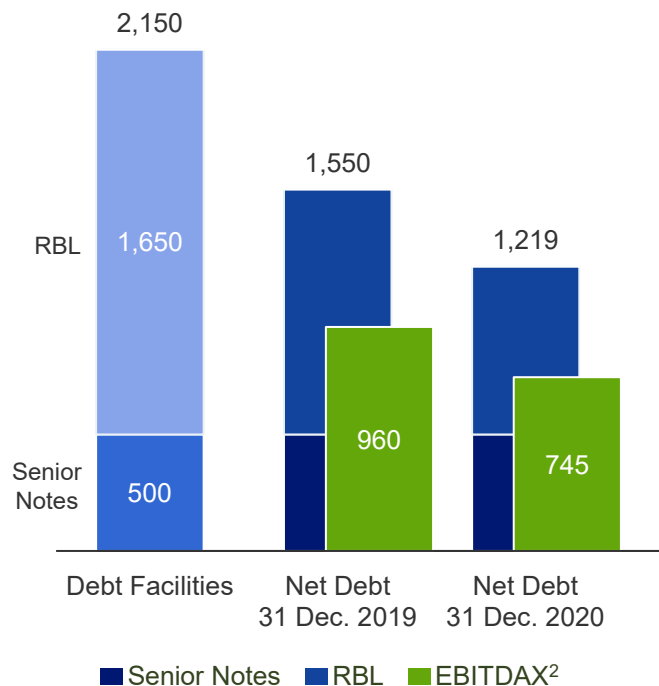
Financial Summary		2020	2019	
<b>Revenue<sup>1</sup></b>	\$M	<b>1,144</b>	<b>576</b>	↑ Revenue almost doubled following CNSL acquisition completed in Q4 2019
Opex <sup>2</sup>	\$M	(389)	(196)	↑ Opex efficiencies plus Covid induced deferred work programmes reduce unit costs to \$16/boe
G&A and FX	\$M	(10)	(5)	↑ G&A increase due to increased size of organisation post CNSL acquisition
<b>Cash Flow from Operations<sup>3</sup></b>	\$M	<b>745</b>	<b>375</b>	↑ Cashflow resilient - \$900 million generated in the year inclusive of hedging re-set
Non Recurring Cash Costs	\$M	(21)	(17)	↑ 2019 – CNSL acquisition costs, 2020 – restructuring costs, EVLP \$11m, acquisition fees \$5m
Finance Costs	\$M	(233)	(156)	↑ Increased borrowing costs associated with enlarged business + \$69m Put premium costs
DD&A	\$M	(373)	(235)	↑ DDA rate reduced from \$23/boe to \$15/boe post acquisition and impairment
Other Non-Cash Costs	\$M	3	2	↑ Gain on Petrofac settlement in Q2 2020 offsetting other non cash costs
Taxation ( <i>Exc Impairment</i> )	\$M	(31)	80	↑ Lower RFES uplift in 2020
<b>Earnings (<i>Exc Impairment</i>)</b>	\$M	<b>90</b>	<b>49</b>	↑ Positive earnings absent impairment
Impairment ( <i>Post tax</i> )	\$M	(492)	(64)	↑ Impairment of \$492m post tax following commodity price fall in Q1 2020
<b>Earnings (<i>Inc Impairment</i>)</b>	\$M	<b>(402)</b>	<b>(15)</b>	

1. Revenue net of royalty costs, realised hedging gains/losses, inventory movements and tanker costs; 2. Opex is net of tariff income and excludes tanker costs; 3. 2020 Cash Flow from Operations per the cashflow statement is \$878m – income statement excludes \$155m in hedge re-set gains not yet recycled to the Income Statement



# Continued strong cash generation resulting in deleveraging

**Net Debt Evolution<sup>1</sup> (\$M)**



## Simple capital structure

- \$1,650M Reserves Based Lending (RBL) maturing June 2024
- \$500M senior unsecured notes due July 2024

## Material deleveraging strategy continues...

- \$330M RBL repaid in 2020 – further \$150m repaid in Q1 2021
- Leverage ratio at 1.6x – well below 2.0x target

### RBL Facility Banks



1. Net debt equates to drawings under the RBL plus the senior notes less cash (excludes equity-like Subordinated Shareholder Loan)

2. Pro-forma EBITDAX, taking the contribution of the acquired Chevron North Sea Limited assets from the transaction effective date of 1 January 2019



# Hedging Overview... current status

## Hedging Summary

Hedged Volumes		2021	2022	2023	Total
Oil	<i>MMbbl</i>	11	3	0	14
Gas	<i>Mil. Therms</i>	340	146	11	497
Total	<i>MMboe</i>	17	6	0	23

Oil Prices		2021	2022	2023	Total
Average Swap / Strike	<i>\$/bbl</i>	45	48	-	46
Put Premiums	<i>\$/bbl</i>	-2	0	-	-2
Net	<i>\$/bbl</i>	42	48	-	44

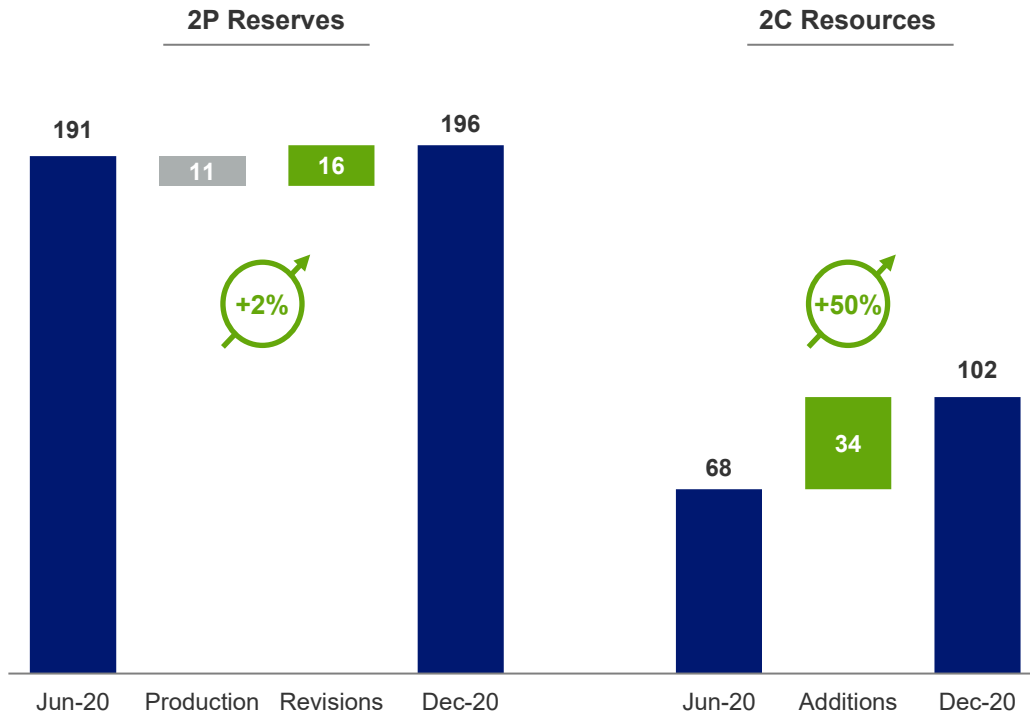
Gas Prices		2021	2022	2023	Total
Average Swap / Strike	<i>p/therm</i>	45	41	45	44
Put Premiums	<i>p/therm</i>	-3	-2	-	-3
Net	<i>p/therm</i>	42	39	45	41

**Robust commodity hedging book providing significant protection against downside risk**

- *Near term... >75% of oil and gas hedged in 2021*
- *Mid term... 25-35% of oil and gas hedged in 2022*



# Reserves Update...



**Sustained asset performance driving reserves upgrade from June...**

- Full replacement of production from June, with upgrades to several key assets

**Material increase in contingent resources...**

- Successful discovery at Isabella, and the acquisition of the Marigold / Yeoman licence

**The Company continues to monitor potential M&A opportunities to enhance the portfolio**

**Full reserve replacement of 2H '20 production – material enhancement of 2C resources**





# Captain... EOR Stage II Sanction

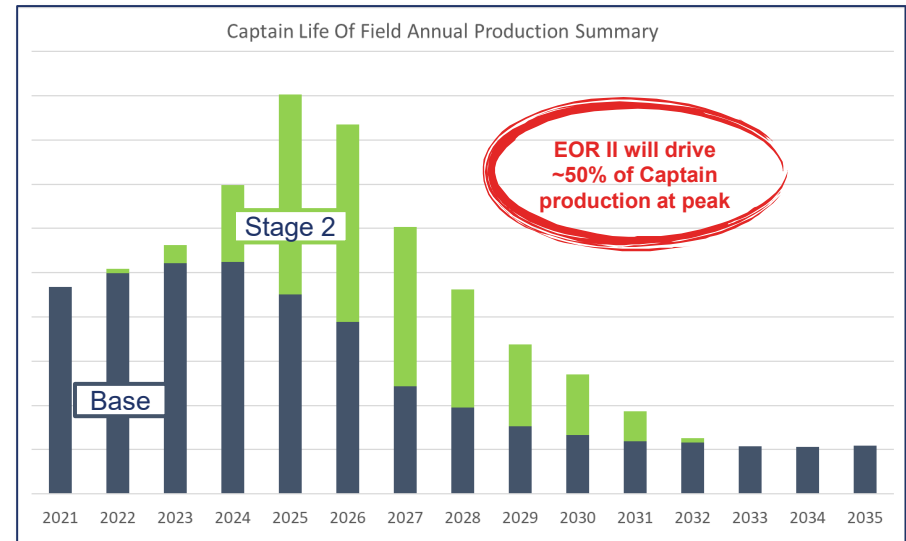
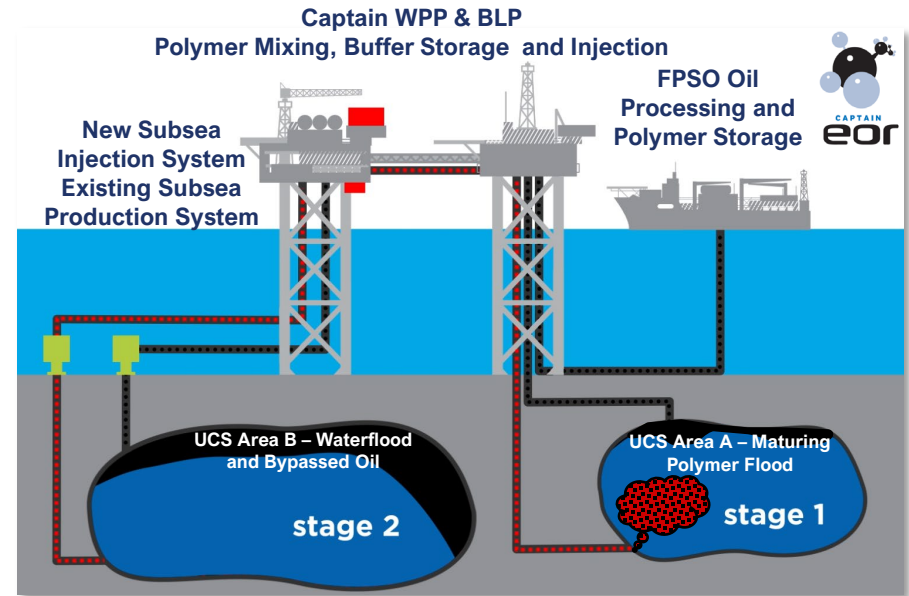
EOR Stage II involves the extension of the proven Polymer EOR technology to the subsea area of the Captain Field

This represents the most material organic growth opportunity for both Ithaca and Captain

The project involves drilling ten new wells for gross investment of ~£400 million, recovering ~40mmbob incremental resources

Platform modifications will take place in 2021, ahead of subsea worksopes and drilling across 2022 and 2023

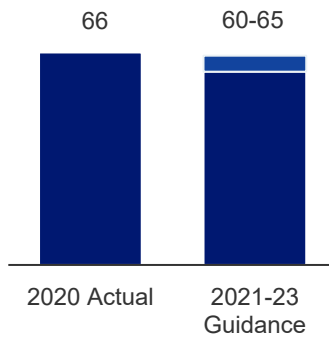
First oil is expected in early 2023, before reaching a peak in 2026





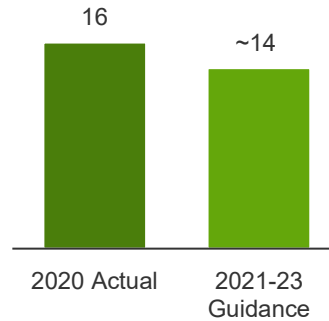
# Near Term Outlook

Production - kboe/d



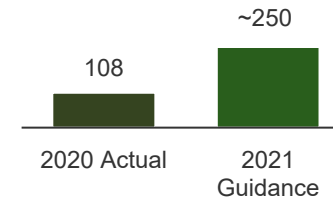
- Production expected to be broadly aligned with 2020 over the next three years

Operating Expenditure - \$/boe



- Operating cost reduction initiatives ongoing – opex/boe enhanced by polymer cost reclass

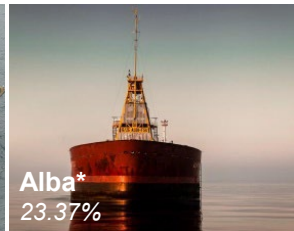
Capital Expenditure - \$M



- Return to drilling on Captain driving majority of 2021 spend, combined with start up of EOR II project



# Solid performance underpinning a strong outlook



## Business Resilience

Business performing well in a challenging environment – responded quickly to mitigate the operational and financing risks of Covid-19 and lower oil prices

## Attractive Portfolio

Full-cycle portfolio of high quality, low cost assets – providing a platform for long term value creation

## Solid Liquidity

Preserving a solid balance sheet, supported by a reducing leverage profile and increasing financial headroom

## Exciting Outlook

Participation in potential Isabella and Marigold / Yeoman developments offer strong organic growth – opportunity to mature 35mmboe in contingent resource



## Appendix



# Producing assets overview

	Operator	Interest	Reservoir Fluids	Reservoir Type	Field Start-Up	Wells Prod. / Inj.	Liquids Export	Gas Export	Field Infrastructure	Joint Venture Partners
Captain		85%		Conventional	1997	36 / 12	Tankers	-	<ul style="list-style-type: none"> <li>Wellhead and bridge linked processing platforms connected to an FPSO (excess gas to Frigg system)</li> </ul>	<ul style="list-style-type: none"> <li>Dana Petroleum 15%</li> </ul>
Greater Stella Area		100% / 34%		Conventional	2017	9	Norpipe	CATS	<ul style="list-style-type: none"> <li>Stella, Harrier and Vorlich (start-up mid-2020) fields tied back subsea to the PPF-1 processing facility</li> </ul>	<ul style="list-style-type: none"> <li>Vorlich: BP 66%</li> </ul>
Erskine		50%		HP-HT	1997	5	FPS	CATS	<ul style="list-style-type: none"> <li>Normally unmanned installation (NUI) connected to Lomond platform (Chrysaor operated) for processing</li> </ul>	<ul style="list-style-type: none"> <li>Chrysaor 32%; Serica Energy 18%</li> </ul>
Alba		23.37%		Conventional	1994	31 / 8	Tankers	-	<ul style="list-style-type: none"> <li>Production and processing platform connected to floating storage unit (excess gas exported to Britannia platform)</li> </ul>	<ul style="list-style-type: none"> <li>Waldorf Energy 25.7%; Verus 17%; Mitsu, 13.3%; Spirit Energy 13%; EnQuest 8%</li> </ul>
Cook		61.35%		HP-HT	2000	1 / 1	Tankers	SEGAL	<ul style="list-style-type: none"> <li>Subsea tieback to Anasuria FPSO (Hibiscus Petroleum operated) for processing facility</li> </ul>	<ul style="list-style-type: none"> <li>Hibiscus Petroleum 19.32%; Ping Petroleum 19.33%</li> </ul>
Alder		73.68%		HP-HT	2016	1	FPS	SAGE	<ul style="list-style-type: none"> <li>Subsea tieback to Britannia platform (Chrysaor operated)</li> </ul>	<ul style="list-style-type: none"> <li>Chrysaor, 26.32%</li> </ul>
Britannia		32.38%		Conventional	1998	37	FPS	SAGE	<ul style="list-style-type: none"> <li>Processing platform with bridge linked host platform for subsea satellite fields</li> </ul>	<ul style="list-style-type: none"> <li>Chrysaor 58.65%; Zennor Petroleum 8.97%</li> </ul>
Brodgar		6.25%		Conventional	2014	2	FPS	SAGE	<ul style="list-style-type: none"> <li>Subsea tieback to Britannia platform</li> </ul>	<ul style="list-style-type: none"> <li>Chrysaor 93.75%</li> </ul>
Callanish		16.50%		Conventional	2014	4	FPS	SAGE	<ul style="list-style-type: none"> <li>Subsea tieback to Britannia platform</li> </ul>	<ul style="list-style-type: none"> <li>Chrysaor 85.5%</li> </ul>
Enochdu		50%		Conventional	2015	1	FPS	SAGE	<ul style="list-style-type: none"> <li>Subsea tieback to Britannia platform</li> </ul>	<ul style="list-style-type: none"> <li>Chrysaor 50%</li> </ul>
Elgin /Franklin		3.9%		HP-HT	2001	17	FPS	Seal	<ul style="list-style-type: none"> <li>Elgin processing platform and two bridge linked wellhead platforms, plus Franklin and West Franklin NUIs</li> </ul>	<ul style="list-style-type: none"> <li>TOTAL 46.17%; ENI 21.87%; Chrysaor 14.11%; Premier 5.2%; Esso 4.38%, Dyas / Summit 2.19%</li> </ul>
Jade		19.93%		HP-HT	2002	8	Norpipe	CATS	<ul style="list-style-type: none"> <li>NUI connected to Judy platform (Chrysaor operated) for processing</li> </ul>	<ul style="list-style-type: none"> <li>Chrysaor 67.5%; ENI 7%; Siccar Point 5.57%</li> </ul>
Pierce		7.48%		Conventional	1999	9 / 2	Tankers	-	<ul style="list-style-type: none"> <li>Subsea wells tied into Haewene Brim (leased) FPSO</li> </ul>	<ul style="list-style-type: none"> <li>Shell 92.52%</li> </ul>

Gas condensate fields